

Tenet is a multi-service advisory firm offering global capabilities spanning multiple industries.

Our team has experience in delivering projects in numerous countries, particularly in Europe, Asia and Africa, working with international clients

Tenet also has access to a wide pool of talent well versed in providing advisory services



**DEAL ADVISORY** 



TAX AND LEGAL



**FORENSIC** 



**ESG CONSULTING** 



TECHNOLOGY



**DIGITAL CFO** 

Consulting to solve the most difficult questions is our TENET

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Methodology

**Processes** 

Automation

**Effects** 





## WHAT

- Process analysis, optimisation, and reengineering
- · Formalisation of methods, regulations, and instructions
- Tools and prototypes for executing processes and evaluating their effectiveness



## **WHERE**

Any CFO-related processes, including:

- · Budgeting and forecasting
- Investment management
- · Cash flow management
- Reporting and analysis



## $\prec$ WHEN

- Start
- Active growth
- Crises and challenges
- International expansion
- Relocation
- · Transition to digitalisation

Anytime you need a partner to develop your business in an optimal way



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## **KNOWLEDGE AND CAPABILITIES** IN THE CFO FUNCTION

PROCESS \(\square\)	SERVICE	⊴ EXAI	MPLE OF WORK RESULTS
Plan to Perform	Budgeting and planning	• KF	Idget and forecasting models PI system and analytical reporting Usiness-planning policy
✓ Project to Result	Investment planning	• Pr	APEX ranking model ojects financial model vestment management policy
(5) Quote to Cash	Cash flow Managemen (Customer)	• Be	otimising working capital enchmarking of contractual work ustomer management policy
Source to Pay	Cash flow Managemen (Supplier)	• Lic	nyment calendar and currency risks quidity forecasting model nyment management policy
Record to Report	Reporting and analysis	• Ur	st-closure and reporting processes nified data storage and dashboards ata management policy
Assessing actual levels of processes and model maturity  Regulations, algorithms, workflow descriptions and user instructions			
Optimising the target functional model and management KPIs			Functional requirements for IT-systems (SAP, Oracle, IBM)
Target business-process maps and responsibility matrices		SAP IBM ORACLE	Supporting automation or fine-tuning of ERP or BI systems